

Contract Wins Dataset 2019–2026: Orders & Tenders: findings, method and data card

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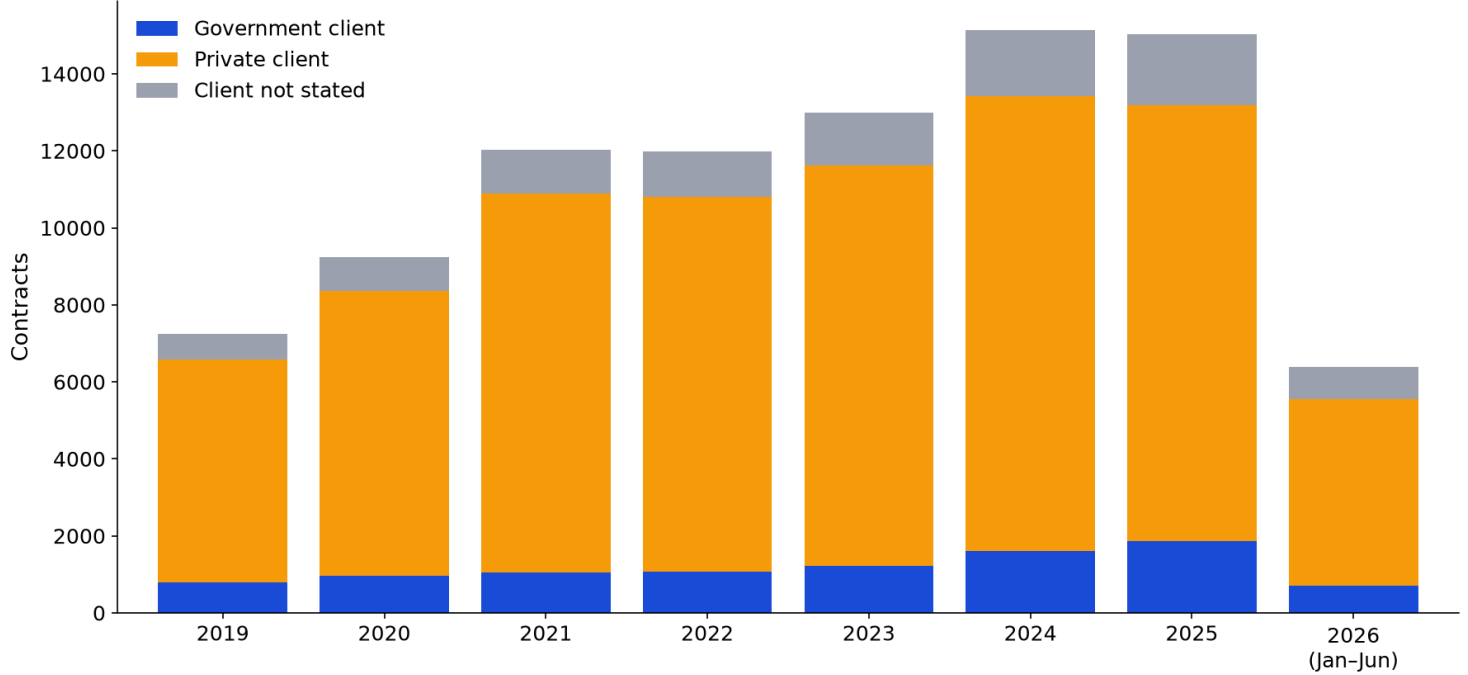
How this dataset was acquired. Every row comes from the [Radar API](#), Fliar's company-data API and MCP server. Radar reads business news and company announcements continuously, picks out sentences that report a contract win, an order or a tender award, and extracts the contractor, the client, the value and currency, and the scope. Each party is linked to its website in a database of five million companies, which adds country, sector and headquarters location. Repeated reports of one contract are merged into a single row, clients that are people are excluded, clients are classed as government or private from their name, and every value is checked against the figure in the news sentence. This release covers January 2019 to June 2026 worldwide, with dedicated tables for the United States, the United Kingdom and India. The full, continuously updated event timeline for any company is served by `POST /v1/companies/events` ([reference](#)) and the `get_company_events` MCP tool.

This file is a 25% sample: 22,576 of 90,019 contracts. It keeps every record for a fixed subset of contractors. The subset is chosen by a hash, so it stays the same from one release to the next. The findings and tables below were computed on the **full** data. For the rest, the withheld fields and monthly updates, [get a Radar API key \(docs\)](#). Each row's `fliar_profile_url` opens the company's full profile on Fliar.

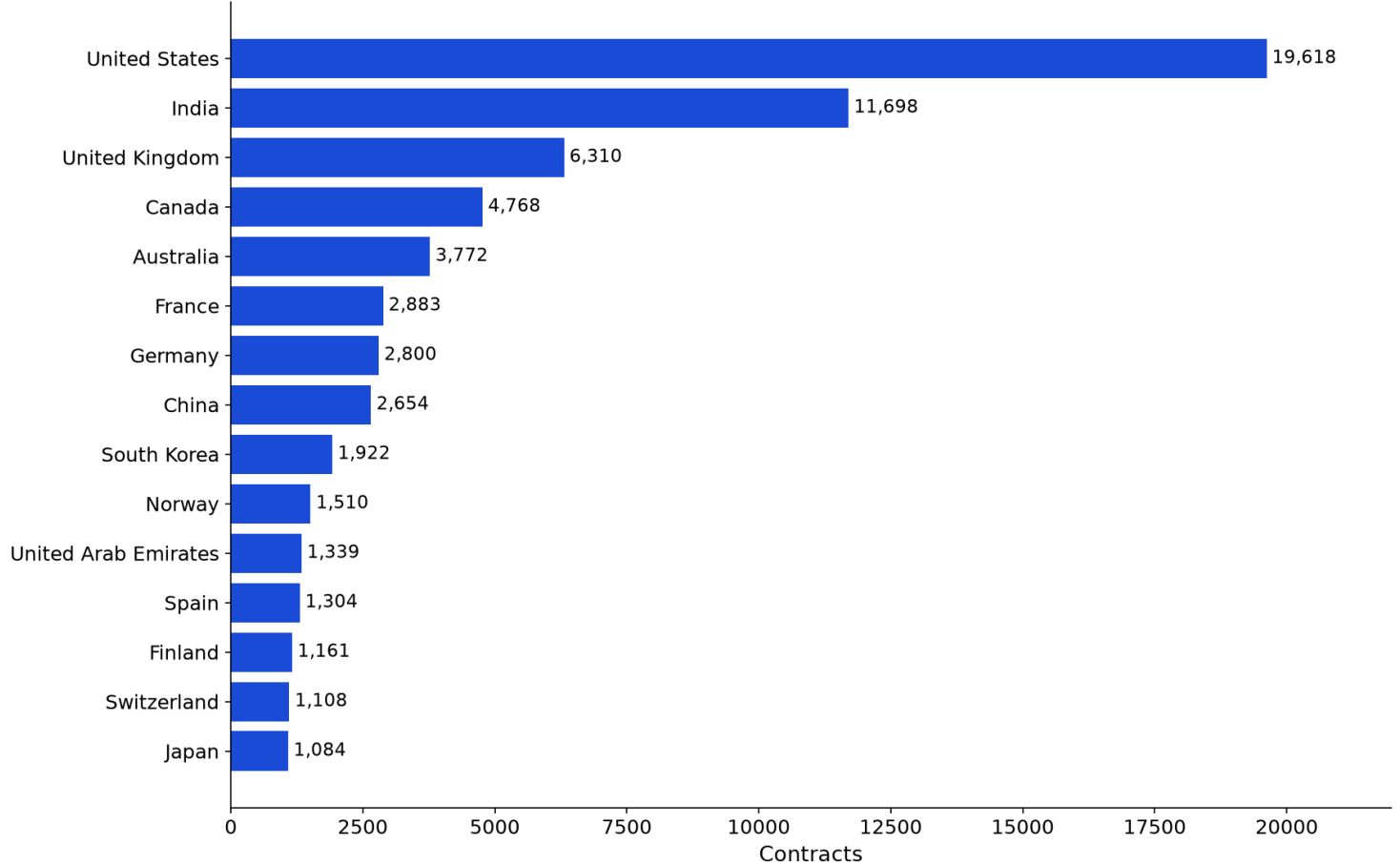
Key findings

1. **90,019 contract wins and orders by 41,030 companies, January 2019 to June 2026.** 88% name the client organisation.
2. **Contract announcements rose from 7,244 in 2019 to 15,023 in 2025;** 2026 has 6,387 in its first half.
3. **Government is the client in 12% of contracts with a known client type.** Defence accounts for 3,126 contracts, infrastructure and construction 11,099, IT and technology 18,943.
4. **20,660 contracts (23%) disclose a value,** together \$9.4T; the median is \$36.0M. The largest is Boeing for Air India (\$100.0B, 2023).
5. **The most frequent winner is Boeing** with 332 contracts, followed by Larsen Toubro (306) and Airbus (302).
6. **By contractor country:** United States 19,618, India 11,698, United Kingdom 6,310, Canada 4,768, Australia 3,772 contracts; 48% of contracts with a known country go to companies in the top three.

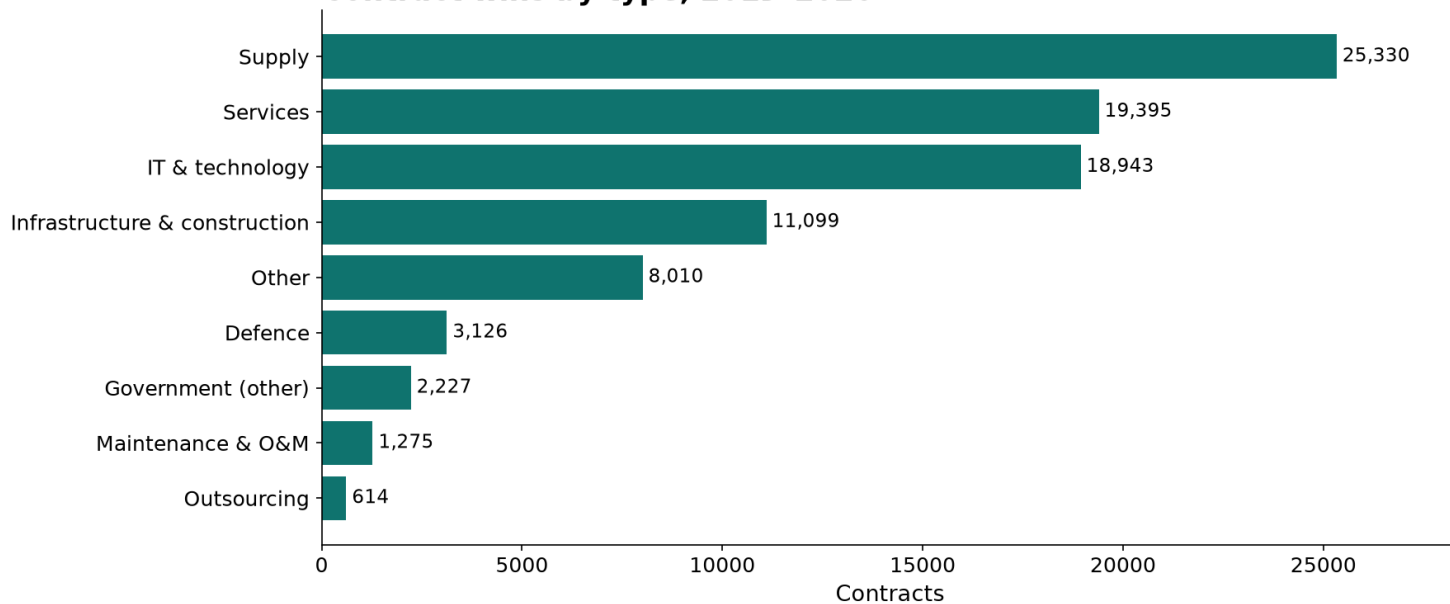
Contract wins per year by client type, 2019-2026



Contract wins by contractor country, 2019-2026



Contract wins by type, 2019–2026



Contract wins by year

2026 covers January to June.

Year	Contracts	Companies	Government client	Private client	Defence	With value	Disclosed value	Median value
2019	7,244	4,928	797	5,794	323	1,436	\$974.8B	\$60.0M
2020	9,229	6,240	954	7,416	321	1,823	\$694.0B	\$48.0M
2021	12,028	7,855	1,051	9,849	403	2,349	\$950.0B	\$38.0M
2022	11,991	7,846	1,063	9,742	364	2,250	\$1.0T	\$50.0M
2023	12,987	8,494	1,218	10,409	429	2,820	\$1.7T	\$49.0M
2024	15,130	9,446	1,609	11,812	449	3,814	\$1.4T	\$32.4M
2025	15,023	9,138	1,865	11,330	599	4,524	\$2.0T	\$20.7M
2026 (H1)	6,387	4,608	698	4,850	238	1,644	\$632.3B	\$36.4M

Top 50 largest contracts worldwide, 2019–2026

Disclosed values only, checked against the news sentence. Multi-year framework values are reported as announced.

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
1	2023-02-09	Boeing	United States	Air India	private	Supply	\$100.0B	Aerospace, Maritime and Defense
2	2023-02-10	Airbus	France	Air India	private	Supply	\$100.0B	Aerospace, Maritime and Defense
3	2025-10-06	AMD	United States	OpenAI	private	Supply	\$90.0B	Semiconductors
4	2019-04-15	KBRwyle	United States	U.S. Army	government	Defence	\$82.0B	Defense
5	2023-11-20	ECS	United States	Department of Veterans Affairs (VA) Office of Information and Technology	government	Government (other)	\$60.7B	Retail

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
6	2023-11-12	Boeing	United States	Emirates	private	Supply	\$52.0B	Aerospace, Maritime and Defense
7	2025-08-25	Boeing	United States	Korean Air	private	Supply	\$50.0B	Aerospace, Maritime and Defense
8	2023-05-09	Boeing	United States	Ryanair	private	Supply	\$40.0B	Aerospace, Maritime and Defense
9	2025-11-03	Amazon	United States	OpenAI	private	IT & technology	\$38.0B	Retail
10	2025-11-17	Boeing	United States	Emirates	private	Supply	\$38.0B	Aerospace, Maritime and Defense
11	2023-03-14	Boeing	United States	SAUDIA	government	Supply	\$37.0B	Aerospace, Maritime and Defense
12	2022-07-01	Airbus	France	Air China; China Eastern; China Southern; Shenzhen Airlines	private	Supply	\$37.0B	Aerospace, Maritime and Defense
13	2024-12-19	Boeing	United States	Pegasus	private	Supply	\$36.0B	Aerospace, Maritime and Defense
14	2019-03-25	Airbus	France	CADC	government	Supply	\$35.0B	Aerospace, Maritime and Defense
15	2025-08-07	NewMed Energy	Israel	Egypt's Blue Ocean Energy	government	Supply	\$35.0B	Energy
16	2021-11-14	Airbus	France	Indigo Partners	private	Supply	\$33.0B	Aerospace, Maritime and Defense
17	2023-01-30	Posco Chemical	South Korea	Samsung SDI	private	Supply	\$32.6B	Chemicals and Materials
18	2019-03-26	Airbus	France	China Aviation Supplies Holding Company	private	Supply	\$32.4B	Aerospace, Maritime and Defense
19	2023-07-13	International Brotherhood of Teamsters	United States	UPS	private	Other	\$30.0B	
20	2024-06-14	PanTeXas Deterrence LLC	United States	U.S. Department of Energy – National Nuclear Security Administration	government	Defence	\$30.0B	Defense
21	2019-10-29	Airbus	France	Indigo	private	Supply	\$30.0B	Aerospace, Maritime and Defense
22	2022-06-12	Shell	United Kingdom	Qatarenergy	private	Infrastructure & construction	\$30.0B	Energy
23	2021-06-29	Boeing & Airbus	United States	United Airlines	private	Supply	\$30.0B	Aviation
24	2026-03-16	Nebius	Netherlands	Meta	private	Infrastructure & construction	\$27.0B	Enterprise Infrastructure
25	2024-07-02	Airbus	France	Cebu Pacific Air	private	Supply	\$25.2B	Aerospace, Maritime and Defense
26	2019-06-18	Boeing	United States	IAG	private	Supply	\$24.0B	Aerospace, Maritime and Defense
27	2025-11-18	Airbus	France	Flydubai	private	Supply	\$24.0B	Aerospace, Maritime and Defense
28	2023-04-26	POSCO Future M	South Korea	LG Energy Solution	private	Supply	\$23.0B	Chemicals and Materials

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
29	2026-04-09	CoreWeave	United States	Meta	private	IT & technology	\$21.0B	High Tech
30	2023-04-18	Foxconn	Taiwan	Vedanta	private	Other	\$20.0B	Semiconductors
31	2024-01-02	Boeing	United States	Akasa Air	private	Supply	\$20.0B	Aerospace, Maritime and Defense
32	2019-05-30	CFM	United States	Indigo	private	Supply	\$20.0B	Aerospace, Maritime and Defense
33	2021-02-04	MicroTech	United States	U.S. Federal Government	government	Government (other)	\$20.0B	Business Services
34	2024-02-06	Lgchem	South Korea	General Motors	private	Supply	\$19.0B	Chemicals and Materials
35	2025-09-08	Nebius Group	Netherlands	Microsoft	private	IT & technology	\$17.4B	Technology
36	2025-07-28	Samsung	South Korea	Tesla	private	Supply	\$16.5B	Consumer Goods
37	2025-07-28	Samsung	South Korea	Tesla	private	Supply	\$16.5B	Consumer Goods
38	2026-03-25	Airbus	France	China Eastern Airlines	private	Supply	\$15.8B	Aerospace, Maritime and Defense
39	2020-07-05	Volkswagen	Germany	U.S. government and State of California	government	Government (other)	\$15.3B	Auto
40	2022-07-17	Boeing	United States	Delta	private	Supply	\$15.0B	Aerospace, Maritime and Defense
41	2019-12-05	Saab AB	Sweden	India	government	Defence	\$15.0B	Defence
42	2022-09-13	Xinte Energy	China	Jinko Solar	private	Supply	\$14.3B	Energy
43	2023-03-30	Petrofac	United Kingdom	TenneT	private	Supply	\$14.0B	Business Services
44	2019-11-18	Airbus	France	Air Arabia PJSC	private	Supply	\$14.0B	Aerospace, Maritime and Defense
45	2023-12-05	Ericsson	Sweden	AT&T	private	IT & technology	\$14.0B	Telecom
46	2021-03-14	Northvolt	Sweden	Volkswagen Group	private	Supply	\$14.0B	Energy Tech
47	2024-03-18	Airbus	France	Korean Air	private	Supply	\$14.0B	Aerospace, Maritime and Defense
48	2025-09-30	CoreWeave	United States	Meta	private	Infrastructure & construction	\$14.0B	High Tech
49	2025-08-25	GE Aerospace	United States	Korean Air	private	Maintenance & O&M	\$13.7B	Aerospace, Maritime and Defense
50	2024-08-07	Airbus	France	Cathay	private	Supply	\$13.0B	Aerospace, Maritime and Defense

Companies with the most contract wins (top 50)

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
1	Boeing	United States	Aerospace, Maritime and Defense	332	65	102	\$627.5B	Supply	49
2	Larsen Toubro	India	Conglomerates	306	97	35	\$48.6B	Infrastructure & construction	49
3	Airbus	France	Aerospace, Maritime and Defense	302	15	71	\$624.0B	Supply	46
4	Vestas	Denmark	Energy	172	2	1	\$1.0B	Supply	21
5	Siemens	Germany	Industrial Goods and Manufacturing	151	34	38	\$37.6B	Supply	15
6	TCS	India	Business Services	142	15	23	\$29.7B	IT & technology	23
7	Amazon Web Services	United States	Hospitality / Cloud	138	16	20	\$8.0B	IT & technology	15
8	Wärtsilä	Finland	Energy	136	3	2	\$369.0M	Supply	20
9	Nordex Group	Germany	Wind Energy	135	10	0	\$0	Supply	32
10	Nokia	Finland	Telecom	127	3	10	\$15.5B	IT & technology	25
11	Samsung Heavy Industries	South Korea	Energy	123	4	69	\$89.7B	Supply	17
12	Andritz Group	Austria	Energy	123	1	4	\$1.3B	Supply	26
13	Embraer	Brazil	Aerospace, Maritime and Defense	118	13	32	\$48.1B	Supply	17
14	Oracle	United States	Enterprise Infrastructure	116	14	11	\$10.9B	IT & technology	17
15	TotalEnergies	France	Energy	115	31	14	\$27.0B	Supply	25
16	Kec International	India	Transmission And Distribution	115	28	46	\$7.0B	Infrastructure & construction	28
17	ABB	Switzerland	Industrial Goods and Manufacturing	112	3	13	\$9.5B	IT & technology	17
18	Kalmar	Finland	Transportation and Logistics	112	2	3	\$55.2M	Supply	9
19	Microsoft	United States	Enterprise Infrastructure	111	16	21	\$40.2B	IT & technology	17
20	Konecranes	Finland	Port Operations	106	5	6	\$329.2M	Supply	11
21	IBM	United States	Enterprise Infrastructure	105	23	40	\$15.3B	IT & technology	10
22	Valmet	Finland	Industrial Goods and Manufacturing	104	0	4	\$485.8M	Supply	13
23	Infor	United States	Enterprise Applications	103	2	3	\$4.8B	IT & technology	0
24	Ericsson	Sweden	Telecom	100	2	9	\$29.5B	IT & technology	10
25	Google	United States	High Tech	98	12	21	\$14.3B	IT & technology	18
26	Saipem	Italy	Real Estate and Construction	96	1	44	\$62.4B	Services	19
27	KBR	United States	Energy	95	14	13	\$6.8B	IT & technology	10
28	Valaris	Bermuda	Energy	90	0	40	\$5.6B	Services	10
29	RailTel Corporation of India	India	Telecom	86	51	78	\$798.8M	IT & technology	36
30	Alstom	France	Travel and Hospitality	82	24	54	\$46.6B	Supply	16
31	Accenture	United States	Investment Industry	82	21	25	\$10.1B	IT & technology	9
32	Infosys	India	Business Services	80	2	23	\$26.0B	IT & technology	12

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
33	Baker Hughes	United States	Marine Logistics	80	0	4	\$7.6B	Supply	13
34	Metso Outotec	Finland	Mining	80	0	34	\$1.8B	Supply	0
35	Borr Drilling	Norway	Energy	78	0	17	\$2.1B	Services	11
36	L&T	India	Construction / Real Estate	77	31	11	\$12.7B	Infrastructure & construction	12
37	Worley	Australia	Energy	77	1	2	\$140.9M	Services	5
38	Tata Motors	India	Auto	75	12	7	\$4.6B	Supply	3
39	Nordex	Germany	Energy	72	12	2	\$401.8M	Supply	13
40	Bharat Electronics	India	Defense	70	42	53	\$16.7B	Defence	19
41	ST Engineering	Singapore	Aerospace, Maritime and Defense	70	9	10	\$6.8B	Maintenance & O&M	14
42	Amazon	United States	Retail	69	7	11	\$57.3B	Services	12
43	Shell	United Kingdom	Energy	68	13	5	\$33.1B	Supply	7
44	Palantir	United States	Enterprise Applications	68	31	35	\$9.7B	IT & technology	16
45	Capgemini	France	Business Services	67	5	10	\$4.0B	IT & technology	12
46	GE Aerospace	United States	Aerospace, Maritime and Defense	66	11	5	\$20.1B	Supply	23
47	NBCC	India	Real Estate and Construction	66	26	59	\$8.2B	Infrastructure & construction	18
48	HCL Technologies	India	Business Services	66	1	7	\$5.3B	IT & technology	14
49	Guidewire	United States	Fintech	66	1	1	\$17.0M	IT & technology	4
50	Wood	United Kingdom	Energy	65	3	21	\$3.9B	Services	10

Government vs private clients by contract type

Government covers ministries, agencies, public bodies, state-owned companies and armed forces, recognised from the client name.

Contract type	Contracts	Government client	Private client	Client not stated	With value	Disclosed value	Median value	2025
Defence	3,126	2,422	704	0	1,764	\$946.6B	\$65.8M	599
Infrastructure & construction	11,099	1,538	7,989	1,572	3,765	\$1.7T	\$72.0M	2,114
IT & technology	18,943	1,078	16,543	1,322	2,539	\$956.5B	\$17.0M	2,685
Supply	25,330	1,399	20,573	3,358	5,736	\$3.3T	\$29.1M	4,541
Services	19,395	983	16,495	1,917	3,787	\$863.4B	\$19.3M	3,001
Maintenance & O&M	1,275	109	1,047	119	318	\$82.6B	\$35.6M	227
Outsourcing	614	26	540	48	78	\$33.2B	\$101.3M	97
Government (other)	2,227	1,476	751	0	718	\$524.1B	\$71.0M	438
Other	8,010	224	6,560	1,226	1,955	\$1.0T	\$42.5M	1,321

Government buyers awarding the most contracts (top 40)

Client names as reported; one body can appear under several spellings.

#	Government client	Country	Contracts	Contractors	Disclosed value	Main contract type	Most frequent contractors
1	America's Navy	United States	129	104	\$91.6B	Defence	Boeing, Raytheon, Ingalls Shipbuilding
2	U.S. Army	United States	119	99	\$101.7B	Defence	Palantir, Boeing, KBR
3	U.S. Air Force	United States	114	94	\$28.9B	Defence	Boeing, Accenture, Raytheon Technologies
4	Ministry of Defence	India	111	80	\$39.0B	Defence	Bharat Electronics, Beml Limited, Hindustan Aeronautics
5	DLA	United States	101	79	\$18.5B	Defence	Noble, SupplyCore, Husky Marketing & Supply
6	Indian Railways	India	87	67	\$18.9B	Supply	Kec International, Bharat Heavy Electricals, Siemens
7	NTPC	India	76	64	\$14.0B	Supply	Bharat Heavy Electricals, GE Power India, Tata Power Solar
8	Department of Defense	United States	76	66	\$33.1B	Defence	Carahsoft, LMI, HII
9	General Services Administration	United States	64	63	\$4.0B	Government (other)	IBM, iGov, Quadrint
10	Indian Oil	India	63	58	\$8.9B	Supply	McDermott International, Tecnimont ICB, Nuberg EPC
11	Defense.gov	United States	62	57	\$15.6B	Defence	Prattwhitney, Booz Allen, MP Materials
12	Solar Energy Corporation of India	India	56	48	\$4.6B	Supply	Adani Green Energy, Engie, ReNew Solar Power Pvt.
13	Nnsa Energy	United States	47	44	\$31.1B	Government (other)	Accenture, Central Plateau Cleanup Company LLC, BWX Technologies
14	NASA	United States	46	37	\$14.5B	Services	Leidos, Intuitive Machines, Sierra Nevada Corp
15	Air Force	United States	44	41	\$20.4B	Defence	Boeing, Gulfstream, Intelligent Waves
16	U.S. Army Corps Of Engineers	United States	42	42	\$2.7B	Defence	Leidos, CJW Construction, Callanmarineltd
17	Saudi Arabia	Saudi Arabia	41	37	\$23.3B	Infrastructure & construction	Kec International, Larsen Toubro, L&T
18	United States	United States	41	40	\$17.4B	Supply	Welspun indian limited, GE Medical Systems Information Technologies, Steel Strips Wheels Ltd SSWL
19	Department Of Energy	United States	38	38	\$29.0B	Services	Siemens, AECOM, Washington River Protection Solutions
20	India	India	37	35	\$45.1B	Supply	Kec International, Hindustan Aeronautics, Saab AB
21	National Highways Authority of India	India	36	28	\$4.5B	Infrastructure & construction	HG Infra, IRB Infrastructure Developers, GR Infraprojects
22	Indian Oil Corporation	India	31	30	\$234.1M	Supply	Agarwal Industrial, L&T Hydrocarbon Engineering, ADNOC
23	SJVN	India	30	26	\$1.6B	Supply	Reliance NU Energies, M/s Solarworld Energy Solutions Private Limited, ACME Solar

#	Government client	Country	Contracts	Contractors	Disclosed value	Main contract type	Most frequent contractors
24	Indian Army	India	30	26	\$6.7B	Defence	Bharat Dynamics, ideaForge, Bharat Electronics
25	National Geospatial-Intelligence Agency	United States	29	24	\$2.7B	Services	BlackSky, General Dynamics Information Technology, BAE Systems
26	Indian Air Force	India	28	17	\$32.7B	Defence	Hindustan Aeronautics, Tata Advanced Systems, Saab
27	U.S. Air Force Life Cycle Management Center	United States	27	27	\$40.0M	Defence	A&T Systems, AIS, AdelaTech
28	ONGC	India	26	24	\$1.4B	Services	Vantage Drilling, Mazagon Dock Shipbuilders, C.E. Thornton
29	Network Rail	United Kingdom	26	26	\$5.9B	Maintenance & O&M	Bam Nuttall & Farrans, Bamnuttall, QTS
30	GAIL	India	26	26	\$78.2M	Supply	Bharat Heavy Electricals, Total SA Ltd, Surya Roshni
31	Australian Government	Australia	25	22	\$6.3B	Government (other)	Mckinsey, IBM, Petrofac
32	Federal Aviation Administration	United States	25	23	\$11.8B	Services	Science Applications International, Parsons, Alaska Airlines
33	Coal India	India	25	24	\$2.9B	Supply	Belaz, Projects & Development India, Legal Consultant
34	Government of Canada	Canada	25	25	\$13.8B	Government (other)	Amazon Canada, Atco Frontec, GSK
35	Mumbai Metropolitan Region Development Authority	India	25	23	\$10.2B	Infrastructure & construction	Bharat Earth Movers, J Kumar Infraprojects, Bombardier
36	Department of Defence	Australia	24	22	\$2.9B	Defence	Telstra, IBM, Blacktree
37	Government of Ghana	Ghana	24	23	\$2.8B	Government (other)	Ethiopian Airlines, Sinohydro, Power Distribution Services
38	Uttarakhand Government	India	23	23	\$0	Other	AD Mehta Logistics, Amul, Arya Ocean Logistics Park
39	U.S. Department of Health and Human Services	United States	23	21	\$3.4B	Supply	SIGA Technologies, Emergent BioSolutions, DuPont
40	Digital Transformation Agency	Australia	23	16	\$2.8B	IT & technology	Amazon Web Services, DELV, Deloitte

Contract wins by contractor country (top 40)

Country	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
United States	19,618	7,894	12.6%	3,643	\$3.0T	\$68.0M	2,695	Boeing, Amazon Web Services, Oracle
India	11,698	3,820	21.7%	4,712	\$973.8B	\$21.6M	3,237	Larsen Toubro, TCS, Kec International
United Kingdom	6,310	3,130	7.6%	1,233	\$389.9B	\$20.6M	905	Shell, Wood, Petrofac
Canada	4,768	2,155	5.4%	1,351	\$174.2B	\$3.9M	755	NexTech AR Solutions, Red Cloud, CGI
Australia	3,772	1,524	6.9%	1,233	\$228.4B	\$21.3M	453	Worley, Monadelphous, Thiess
France	2,883	799	7.5%	483	\$854.3B	\$120.7M	493	Airbus, TotalEnergies, Alstom
Germany	2,800	1,013	7.4%	325	\$181.4B	\$63.5M	441	Siemens, Nordex Group, Nordex

Country	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
China	2,654	1,211	5.7%	568	\$270.5B	\$127.2M	484	BYD, Huawei, Yangzijiang Shipbuilding
South Korea	1,922	531	7.0%	701	\$792.2B	\$390.0M	357	Samsung Heavy Industries, HD Hyundai Heavy Industries, Samsung
Norway	1,510	428	2.2%	362	\$64.4B	\$37.7M	215	Borr Drilling, Aker Solutions, Hexagon Purus
United Arab Emirates	1,339	601	12.9%	283	\$200.9B	\$102.0M	253	ADNOC, DP World, AD Ports Group
Spain	1,304	562	6.8%	257	\$165.4B	\$162.0M	149	Siemens Gamesa, Iberdrola, Amadeus
Finland	1,161	190	2.5%	135	\$25.7B	\$25.9M	135	Nokia, Wärtsilä, Kalmar
Switzerland	1,108	358	4.5%	193	\$94.8B	\$111.0M	155	ABB, Transocean, Temenos
Japan	1,084	443	5.5%	109	\$59.3B	\$102.0M	160	Mitsui OSK Lines, Kawasaki Heavy Industries, Mitsubishi Power Americas
Sweden	1,067	375	5.9%	310	\$102.9B	\$22.4M	132	Ericsson, Epiroc, Sandvik
Singapore	1,049	532	5.3%	210	\$91.9B	\$61.4M	136	ST Engineering, BOC Aviation, Seatrium
Malaysia	936	555	7.3%	227	\$42.0B	\$28.3M	187	PETRONAS, Yinson, Sapura Energy
Denmark	811	188	3.5%	113	\$19.5B	\$47.9M	93	Vestas, Haldor Topsoe, FLSmidth
Netherlands	806	364	4.6%	70	\$106.9B	\$237.6M	82	Fugro, Wolters Kluwer, CEVA Logistics
Italy	797	345	7.7%	163	\$130.9B	\$324.0M	123	Saipem, Eni Next, Tecnimont ICB
Brazil	767	396	8.7%	197	\$117.7B	\$200.0M	127	Embraer, Petrobras, Vale
Israel	710	293	12.3%	197	\$67.7B	\$8.3M	64	Sapiens, Elbit Systems, SuperCom
Saudi Arabia	464	280	9.3%	145	\$124.3B	\$135.0M	93	Saudi Aramco, ACWA Power, Aramco
Ireland	448	217	2.2%	86	\$22.5B	\$6.8M	66	CDB Aviation, AerCap, Avolon
Nigeria	411	254	13.1%	62	\$33.1B	\$51.8M	101	NNPC, Nigerian Aviation Handling Company Plc, NNPC Ltd
Austria	352	128	4.3%	58	\$14.2B	\$30.2M	69	Andritz Group, Steyr Motors, Wolf tank Group
South Africa	289	212	9.7%	41	\$6.0B	\$14.2M	38	MiX Telematics, Afreximbank, De Beers Diamond Jewellers
Oman	275	160	6.5%	46	\$2.4B	\$29.5M	47	Oman LNG, Galfar, Oman Telecommunications Company
Turkey	251	155	15.1%	60	\$26.3B	\$124.1M	82	ASELSAN, Turkishtechnik, Çelebi
Belgium	226	132	4.4%	13	\$3.0B	\$101.0M	36	Umicore, NHV, Jandenul
Pakistan	205	139	11.7%	20	\$6.1B	\$18.5M	46	Symmetry Group, Pakistan Telecommunication, Supernet
Taiwan	204	111	9.3%	34	\$57.5B	\$162.5M	38	Foxconn, Gong cha, Hon Hai Technology Group
Russia	195	117	14.9%	23	\$22.7B	\$150.0M	12	Gazprom, NOVATEK, United Wagon Company
Bangladesh	191	108	1.6%	9	\$1.5B	\$29.7M	26	Prime Bank, Eastern Bank, BRAC Bank
Bermuda	191	38	1.0%	76	\$23.0B	\$87.4M	22	Valaris, Seadrill, Enstar Group
Philippines	168	128	11.9%	27	\$11.2B	\$27.0M	26	First Gen, Asian Development Bank, ACEN Renewable Energy Solutions
New Zealand	168	108	8.9%	31	\$7.0B	\$26.0M	12	Scott Technology, East Imperial, Datacom
Hong Kong	154	128	7.8%	39	\$10.8B	\$62.7M	24	Gammon, Gammon Construction, HAECO Hong Kong
Indonesia	150	136	8.7%	28	\$10.3B	\$35.8M	21	PT Vale Indonesia Tbk, PT Bukit Makmur Mandiri Utama, Garuda Maintenance Facility

Contract wins by contractor country and year (top 30)

Country	2019	2020	2021	2022	2023	2024	2025	2026 (H1)	Total
United States	1,900	2,166	2,793	2,839	2,896	3,147	2,695	1,182	19,618
India	720	709	986	1,173	1,521	2,398	3,237	954	11,698
United Kingdom	565	804	1,015	875	785	968	905	393	6,310
Canada	334	506	731	661	681	807	755	293	4,768
Australia	442	544	629	571	528	448	453	157	3,772
France	245	244	340	388	446	513	493	214	2,883
Germany	249	317	369	380	376	428	441	240	2,800
China	167	261	334	306	404	468	484	230	2,654
South Korea	81	156	204	240	336	383	357	165	1,922
Norway	56	176	242	254	238	240	215	89	1,510
United Arab Emirates	80	124	171	189	230	205	253	87	1,339
Spain	136	162	198	188	193	189	149	89	1,304
Finland	101	147	225	175	157	151	135	70	1,161
Switzerland	100	144	160	169	139	177	155	64	1,108
Japan	75	111	139	156	193	182	160	68	1,084
Sweden	99	159	130	157	169	158	132	63	1,067
Singapore	99	104	137	124	171	190	136	88	1,049
Malaysia	13	43	68	50	108	278	187	189	936
Denmark	52	100	138	114	137	132	93	45	811
Netherlands	78	107	163	118	100	101	82	57	806
Italy	61	92	114	98	114	128	123	67	797
Brazil	54	54	123	126	134	105	127	44	767
Israel	37	67	109	120	129	137	64	47	710
Saudi Arabia	15	25	44	68	101	76	93	42	464
Ireland	49	45	66	69	73	58	66	22	448
Nigeria	40	36	52	42	50	66	101	24	411
Austria	24	30	43	38	52	60	69	36	352
South Africa	35	32	45	44	41	35	38	19	289
Oman	19	27	36	55	52	24	47	15	275
Turkey	10	19	27	22	40	37	82	14	251

Contract wins by sector (top 30)

Sector	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Energy	9,367	2,907	9.2%	1,922	\$1.1T	\$65.6M	1,656	Vestas, Andritz Group, Samsung Heavy Industries
Business Services	5,572	2,391	14.4%	1,174	\$354.6B	\$27.6M	835	TCS, Infosys, Capgemini
Mining	3,006	1,617	4.4%	976	\$158.3B	\$25.0M	437	Metso, Thies, Epiroc
Real Estate and Construction	2,818	1,053	13.4%	1,163	\$343.9B	\$67.8M	497	Saipem, NBCC, Monadelphous
Enterprise Applications	2,782	1,126	6.3%	334	\$75.6B	\$6.3M	325	Infor, Palantir, IFS
Aerospace, Maritime and Defense	2,730	384	23.5%	905	\$1.8T	\$243.0M	458	Boeing, Airbus, Embraer

Sector	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Fintech	2,327	993	4.9%	207	\$53.5B	\$9.6M	277	Guidewire, Sapiens, Temenos
Financial Services	2,296	1,130	5.5%	549	\$243.1B	\$30.0M	343	Cognizant, Deloitte, Independent Trading Group
Energy Tech	2,061	632	5.9%	417	\$150.2B	\$17.3M	305	BYD, TechnipFMC, Aker Solutions
Telecom	1,837	513	13.6%	527	\$177.3B	\$19.8M	330	Nokia, Ericsson, RailTel Corporation of India
High Tech	1,770	669	13.2%	425	\$191.5B	\$6.7M	320	Google, NexTech AR Solutions, Nvidia
Industrial Goods and Manufacturing	1,748	639	9.6%	411	\$128.5B	\$22.0M	334	Siemens, ABB, Valmet
Transportation and Logistics	1,662	532	8.1%	255	\$116.4B	\$86.4M	244	Kalmar, AD Ports Group, DP World
Healthcare	1,524	963	9.7%	397	\$131.5B	\$33.0M	247	Samsung BioLogics, Pfizer, ASCO
Retail	1,514	849	4.0%	200	\$189.9B	\$18.6M	208	Amazon, RELEX, Dematic
Auto	1,422	470	8.6%	267	\$122.1B	\$48.0M	220	Tata Motors, SRG Global, General Motors
Travel and Hospitality	1,349	438	10.4%	245	\$147.5B	\$105.8M	250	Alstom, Menzies Aviation, CDB Aviation
Enterprise Infrastructure	1,311	420	10.9%	237	\$175.6B	\$25.4M	202	Oracle, Microsoft, IBM
Consumer	1,308	583	7.5%	147	\$50.3B	\$29.2M	194	GXO, Sabre, GTT
Food and Agriculture	1,113	700	6.5%	178	\$54.3B	\$21.9M	188	Bubs, PepsiCo, Cargill
Chemicals and Materials	1,029	365	6.9%	231	\$209.3B	\$60.0M	170	Haldor Topsoe, Glencore, Air Liquide
Renewable Energy	990	706	12.1%	202	\$54.3B	\$31.5M	231	Nordex Group, Lightsource BP, Ge Renewable Energy
Consumer Goods	978	434	9.1%	222	\$105.7B	\$22.5M	162	Honeywell, Samsung, Wipro Consumer Care
Infrastructure	954	726	30.1%	497	\$145.1B	\$33.9M	235	Kec International, NBCC (India) Ltd, Rpp Infra Projects
Environment	897	353	13.5%	254	\$59.4B	\$19.4M	166	Wabag, Qatarenegy, Mitsubishi Power Americas
Technology	834	691	8.2%	178	\$63.8B	\$15.0M	126	Amazon Web Services, Databe Technology, Td Synnex
Conglomerates	814	167	19.7%	166	\$121.3B	\$202.0M	124	Larsen Toubro, General Electric, Tata Group
Defense	805	529	70.3%	486	\$323.0B	\$54.2M	154	Bharat Electronics, Hindustan Aeronautics, Aerovironment
Life Sciences	797	506	10.4%	263	\$51.2B	\$20.0M	102	Emergent BioSolutions, Aptamer Group, SIGA Technologies
Media & Entertainment	752	367	3.6%	71	\$48.3B	\$100.0M	102	Engie, Mcdermott, Gaming Innovation Group

Top 50 largest contracts won by US companies, 2019–2026

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
1	2023-02-09	Boeing	United States	Air India	private	Supply	\$100.0B	Aerospace, Maritime and Defense
2	2025-10-06	AMD	United States	OpenAI	private	Supply	\$90.0B	Semiconductors
3	2019-04-15	KBRwyle	United States	U.S. Army	government	Defence	\$82.0B	Defense
4	2023-11-20	ECS	United States	Department of Veterans Affairs (VA) Office of Information and Technology	government	Government (other)	\$60.7B	Retail
5	2023-11-12	Boeing	United States	Emirates	private	Supply	\$52.0B	Aerospace, Maritime and Defense
6	2025-08-25	Boeing	United States	Korean Air	private	Supply	\$50.0B	Aerospace, Maritime and Defense
7	2023-05-09	Boeing	United States	Ryanair	private	Supply	\$40.0B	Aerospace, Maritime and Defense
8	2025-11-17	Boeing	United States	Emirates	private	Supply	\$38.0B	Aerospace, Maritime and Defense
9	2025-11-03	Amazon	United States	OpenAI	private	IT & technology	\$38.0B	Retail
10	2023-03-14	Boeing	United States	SAUDIA	government	Supply	\$37.0B	Aerospace, Maritime and Defense
11	2024-12-19	Boeing	United States	Pegasus	private	Supply	\$36.0B	Aerospace, Maritime and Defense
12	2024-06-14	PanTeXas Deterrence LLC	United States	U.S. Department of Energy – National Nuclear Security Administration	government	Defence	\$30.0B	Defense
13	2023-07-13	International Brotherhood of Teamsters	United States	UPS	private	Other	\$30.0B	
14	2021-06-29	Boeing & Airbus	United States	United Airlines	private	Supply	\$30.0B	Aviation
15	2019-06-18	Boeing	United States	IAG	private	Supply	\$24.0B	Aerospace, Maritime and Defense
16	2026-04-09	CoreWeave	United States	Meta	private	IT & technology	\$21.0B	High Tech
17	2019-05-30	CFM	United States	Indigo	private	Supply	\$20.0B	Aerospace, Maritime and Defense
18	2024-01-02	Boeing	United States	Akasa Air	private	Supply	\$20.0B	Aerospace, Maritime and Defense
19	2021-02-04	MicroTech	United States	U.S. Federal Government	government	Government (other)	\$20.0B	Business Services
20	2022-07-17	Boeing	United States	Delta	private	Supply	\$15.0B	Aerospace, Maritime and Defense
21	2025-09-30	CoreWeave	United States	Meta	private	Infrastructure & construction	\$14.0B	High Tech
22	2025-08-25	GE Aerospace	United States	Korean Air	private	Maintenance & O&M	\$13.7B	Aerospace, Maritime and Defense

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
23	2021-03-10	MicroTech	United States	Dia	government	Defence	\$12.6B	Business Services
24	2024-08-20	Telos	United States	Department of the Air Force	government	Defence	\$12.5B	Enterprise Infrastructure
25	2025-03-10	CoreWeave	United States	OpenAI	private	IT & technology	\$12.0B	High Tech
26	2019-06-17	Air Lease Corporation	United States	Airbus	private	Supply	\$11.0B	Transportation and Logistics
27	2025-08-14	Global Infrastructure Partners	United States	Aramco	private	Infrastructure & construction	\$11.0B	Natural Gas Infrastructure
28	2022-10-20	Bechtel Energy	United States	Sempra Infrastructure	private	Infrastructure & construction	\$10.5B	Energy
29	2019-10-25	Microsoft	United States	Pentagon	government	Defence	\$10.0B	Enterprise Infrastructure
30	2026-03-13	Cerebras Systems	United States	OpenAI	private	Supply	\$10.0B	Semiconductors
31	2025-08-10	Google	United States	Meta	private	IT & technology	\$10.0B	High Tech
32	2025-10-24	Parsons	United States	America's Navy	government	Defence	\$10.0B	Telecom
33	2025-05-09	Boeing	United States	IAG	government	Government (other)	\$10.0B	Aerospace, Maritime and Defense
34	2020-09-17	Central Plateau Cleanup Company LLC	United States	Nnsa Energy	government	Services	\$10.0B	Nuclear
35	2025-09-05	Broadcom	United States	OpenAI	private	Supply	\$10.0B	Enterprise Infrastructure
36	2023-11-12	Honeywell Aerospace	United States		not stated	IT & technology	\$10.0B	Aerospace, Maritime and Defense Tech
37	2021-08-30	Newport News Shipbuilding	United States	America's Navy	government	Defence	\$9.8B	Aerospace, Maritime and Defense
38	2025-11-03	IREN Limited	United States	Microsoft	private	IT & technology	\$9.7B	Ai Infrastructure
39	2025-08-14	TeraWulf	United States	FluidStack	private	Infrastructure & construction	\$9.5B	High Tech
40	2025-01-21	Boeing	United States	Etihad Airways	private	Supply	\$9.4B	Aerospace, Maritime and Defense
41	2020-07-21	eBay Inc	United States	Adevinta	private	IT & technology	\$9.2B	Online Classifieds
42	2019-11-30	Fiat Chrysler	United States	UAW	private	Services	\$9.0B	Automotive
43	2021-11-16	Boeing	United States	Akasa Air	private	Supply	\$9.0B	Aerospace, Maritime and Defense
44	2019-08-12	AON	United States	HSBC	private	Services	\$8.9B	Healthcare
45	2019-11-20	Boeing	United States	Emirates	private	Supply	\$8.8B	Aerospace, Maritime and Defense

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
46	2023-09-07	Ford	United States	UA Works	private	Other	\$8.8B	Auto
47	2025-09-23	Boeing	United States	Uzbekistan Ministry of Transport	government	Supply	\$8.5B	Aerospace, Maritime and Defense
48	2022-08-09	Delfin Midstream	United States	Centrica	private	Supply	\$8.5B	Energy
49	2022-03-17	MGM	United States	Amazon	private	Other	\$8.5B	Consumer Goods
50	2021-05-13	Zachry Group & KBR Joint Venture	United States	Venture Global LNG	private	Infrastructure & construction	\$8.5B	Energy

US companies with the most contract wins (top 50)

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
1	Boeing	United States	Aerospace, Maritime and Defense	332	65	102	\$627.5B	Supply	49
2	Amazon Web Services	United States	Hospitality / Cloud	138	16	20	\$8.0B	IT & technology	15
3	Oracle	United States	Enterprise Infrastructure	116	14	11	\$10.9B	IT & technology	17
4	Microsoft	United States	Enterprise Infrastructure	111	16	21	\$40.2B	IT & technology	17
5	IBM	United States	Enterprise Infrastructure	105	23	40	\$15.3B	IT & technology	10
6	Infor	United States	Enterprise Applications	103	2	3	\$4.8B	IT & technology	0
7	Google	United States	High Tech	98	12	21	\$14.3B	IT & technology	18
8	KBR	United States	Energy	95	14	13	\$6.8B	IT & technology	10
9	Baker Hughes	United States	Marine Logistics	80	0	4	\$7.6B	Supply	13
10	Accenture	United States	Investment Industry	76	20	21	\$9.6B	IT & technology	9
11	Amazon	United States	Retail	69	7	11	\$57.3B	Services	12
12	Palantir	United States	Enterprise Applications	68	31	35	\$9.7B	IT & technology	16
13	GE Aerospace	United States	Aerospace, Maritime and Defense	66	11	5	\$20.1B	Supply	23
14	Guidewire	United States	Fintech	66	1	1	\$17.0M	IT & technology	4
15	GXO	United States	Consumer	63	3	2	\$2.5B	Services	11
16	Sabre	United States	Consumer	60	0	1	\$400.0M	IT & technology	5

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
17	Tesla	United States	Environment Tech	59	6	15	\$19.2B	Supply	12
18	Honeywell	United States	Consumer Goods	57	4	4	\$617.0M	IT & technology	8
19	Prattwhitney	United States	Aerospace, Maritime and Defense	56	19	18	\$30.5B	Supply	9
20	Cognizant	United States	Financial Services	55	3	9	\$2.8B	IT & technology	7
21	Jacobs	United States	Real Estate and Construction	54	16	20	\$12.4B	Services	11
22	Chevron	United States	Investment Industry	54	11	3	\$6.7B	Supply	5
23	Noble	United States	Energy	53	0	20	\$3.2B	Services	14
24	McDermott International	United States	Energy	52	4	3	\$5.0B	Infrastructure & construction	0
25	Nvidia	United States	High Tech	51	7	5	\$1.9B	Supply	26
26	Leidos	United States	Aerospace, Maritime and Defense	48	36	32	\$27.0B	Defence	5
27	Hewlett Packard Enterprise	United States	Enterprise Infrastructure	48	5	5	\$4.0B	IT & technology	4
28	Google Cloud	United States	Enterprise Infrastructure	48	0	2	\$177.0M	IT & technology	8
29	Amdocs	United States	Business Services	47	0	0	\$0	IT & technology	9
30	DXC	United States	Business Services	46	3	11	\$4.5B	IT & technology	7
31	Bechtel	United States	Business Services	44	3	5	\$18.3B	Infrastructure & construction	6
32	AECOM	United States	Real Estate and Construction	43	9	13	\$11.2B	Services	1
33	Mcdermott	United States	Media & Entertainment	43	1	1	\$184.6M	Infrastructure & construction	5
34	Kyndryl	United States	Business Services	42	1	1	\$160.0M	IT & technology	8
35	IFS	United States	Enterprise Applications	41	0	0	\$0	IT & technology	8
36	GE	United States	Power	40	7	5	\$2.5B	Supply	6
37	XPO Logistics	United States	Transportation and Logistics	40	1	2	\$125.0M	Services	3
38	Carahsoft	United States	Business Services	39	21	7	\$3.3B	IT & technology	0
39	ExxonMobil	United States	Energy	39	1	2	\$260.0M	Supply	3
40	Lummus Technology	United States	Energy	39	2	0	\$0	IT & technology	1

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
41	Plug Power	United States	Energy Tech	37	1	7	\$13.5B	Supply	6
42	Fluor	United States	Business Services	36	4	5	\$6.7B	Infrastructure & construction	3
43	CFM	United States	Aerospace, Maritime and Defense	35	0	10	\$46.3B	Supply	4
44	Parsons	United States	Telecom	35	25	24	\$23.9B	Defence	6
45	Air Products	United States	Energy	35	4	6	\$16.1B	Supply	5
46	GE Aviation	United States	Transportation and Logistics	35	5	12	\$13.1B	Supply	0
47	OpenAI	United States	High Tech	35	8	9	\$12.6B	IT & technology	16
48	General Motors	United States	Auto	34	5	9	\$4.0B	Other	4
49	Robotic Assistance Devices	United States	High Tech	33	0	1	\$165.0K	Supply	7
50	Centric Software	United States	Enterprise Applications	33	0	0	\$0	IT & technology	8

US contract wins by contractor HQ state (top 25)

HQ location from the company database.

US state	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
California	3,125	1,210	8.5%	463	\$314.9B	\$30.0M	482	Google, Guidewire, Jacobs
Texas	1,841	486	9.0%	239	\$143.6B	\$89.0M	222	Oracle, KBR, Sabre
New York	1,660	619	9.4%	300	\$170.0B	\$39.5M	222	IBM, Infor, Accenture
Virginia	971	223	33.0%	316	\$779.9B	\$234.9M	102	Boeing, DXC, Bechtel
Massachusetts	635	281	12.1%	121	\$57.6B	\$65.0M	67	GE Vernova, Bridgeline, Duck Creek
Florida	543	256	12.2%	99	\$34.0B	\$21.0M	69	Tetra Tech, Blink Charging, Black Knight
Illinois	495	202	5.9%	48	\$37.2B	\$94.5M	66	IFS, Honeywell UOP, Aar Corp
New Jersey	435	181	5.1%	81	\$105.9B	\$19.0M	62	Cognizant, Pioneer Power Solutions, GEP
Pennsylvania	403	187	9.9%	67	\$63.2B	\$225.0M	45	Air Products, Unisys, Broadcom
Georgia	395	160	6.1%	41	\$20.7B	\$47.8M	59	ExxonMobil, Manhattan Associates, Dematic
Ohio	391	125	10.7%	86	\$121.3B	\$140.0M	59	GE Aerospace, CFM, GE Aviation
Colorado	369	143	17.1%	82	\$18.2B	\$36.2M	48	Palantir, Arrow Electronics, Maxar Technologies
North Carolina	310	103	8.4%	37	\$9.5B	\$150.0M	37	Honeywell, Collins Aerospace, nCino
Washington	275	102	12.4%	49	\$66.1B	\$60.0M	36	Amazon, BlackSky, ClearSign
England	267	48	16.9%	74	\$52.1B	\$41.0M	50	Microsoft, Noble, Deloitte

US state	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Connecticut	248	72	3.2%	16	\$5.4B	\$44.0M	37	GXO, XPO Logistics, SS&C TECHNOLOGIES
Michigan	233	97	10.3%	37	\$39.5B	\$149.6M	33	General Motors, Ford, BorgWarner
Arizona	208	86	7.7%	23	\$13.4B	\$20.0M	28	Blue Yonder, First Solar, StandardAero
Maryland	185	78	43.8%	68	\$41.7B	\$100.0M	24	Lockheed Martin, Emergent BioSolutions, Amentum
Missouri	150	58	6.7%	16	\$10.3B	\$44.0M	18	Amdocs, Emerson, Wagner Logistics
Wisconsin	143	71	11.2%	20	\$8.6B	\$52.5M	21	Fiserv, Rockwell Automation, Oshkosh Defense
Minnesota	136	70	2.9%	18	\$2.1B	\$18.5M	13	Cargill, Navitaire, Ceridian
Nevada	130	52	9.2%	18	\$3.4B	\$62.5M	22	Rimini Street, MP Materials, Redwood Materials
District of Columbia	125	49	41.6%	56	\$37.9B	\$96.5M	22	Parsons, IFC, Guidehouse
Oregon	109	50	5.5%	21	\$1.4B	\$23.0M	16	Nike, Crownek, Tyfone

Top 50 largest contracts won by UK companies, 2019–2026

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
1	2022-06-12	Shell	United Kingdom	Qatarenergy	private	Infrastructure & construction	\$30.0B	Energy
2	2023-03-30	Petrofac	United Kingdom	TenneT	private	Supply	\$14.0B	Business Services
3	2019-07-24	TechnipFMC	United Kingdom	NOVATEK	private	Services	\$7.6B	Energy Tech
4	2024-01-25	BPD Zenith	United Kingdom	Scottish Water	private	IT & technology	\$7.4B	Business Services
5	2024-11-22	BP	United Kingdom	Indonesia	government	IT & technology	\$7.0B	Natural Gas
6	2024-11-27	SP Energy Networks	United Kingdom	Iberdrola	private	Infrastructure & construction	\$6.9B	Energy
7	2025-10-27	BAE Systems	United Kingdom	Republic of Turkiye	private	Supply	\$6.9B	Aerospace, Maritime and Defense
8	2025-01-13	Schroders	United Kingdom	St James’S Place	private	Services	\$6.6B	Financial Services
9	2019-06-25	BAE Systems & MBDA UK	United Kingdom	Government of Qatar	government	Defence	\$6.3B	Defense
10	2020-04-15	Balfourbeattyvinci	United Kingdom	High Speed 2	private	Infrastructure & construction	\$6.3B	Real Estate and Construction
11	2019-08-12	Commsworld	United Kingdom		government	IT & technology	\$6.3B	Telecom
12	2025-09-18	Nscale	United Kingdom	Microsoft	private	Infrastructure & construction	\$6.2B	Enterprise Infrastructure
13	2024-03-15	Turner	United Kingdom	Tata Group	private	Services	\$5.1B	Real Estate and Construction

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
14	2022-11-23	UK Export Finance	United Kingdom		government	Government (other)	\$5.1B	
15	2020-06-29	Ineos	United Kingdom	BP	private	Other	\$5.1B	Conglomerates
16	2023-11-06	Melrose	United Kingdom	GE Aerospace	private	Services	\$5.0B	Aerospace, Maritime and Defense
17	2022-12-12	Consub	United Kingdom	Oil & Natural Gas Corp	private	Services	\$5.0B	Industrial Goods and Manufacturing
18	2019-03-21	TechnipFMC	United Kingdom	Equinor	private	Supply	\$4.8B	Energy Tech
19	2024-04-10	Johnson Matthey	United Kingdom	DG Fuels	private	IT & technology	\$4.0B	Chemicals and Materials
20	2021-06-11	Virgin Atlantic	United Kingdom	American Airlines, Avolon	private	Supply	\$4.0B	Travel and Hospitality
21	2022-09-12	Zenith Energy	United Kingdom	Liontown Resources	private	Infrastructure & construction	\$3.9B	Energy
22	2020-06-24	Petrofac	United Kingdom	SSE Renewables	private	Infrastructure & construction	\$3.8B	Business Services
23	2025-05-12	VMO2	United Kingdom	Daisy Group	private	IT & technology	\$3.8B	Telecommunications And It
24	2025-10-31	Rolls-Royce	United Kingdom	Vietjets	private	Maintenance & O&M	\$3.8B	Aerospace, Maritime and Defense
25	2024-11-29	Nationwide	United Kingdom	Virginmoneyukplc	private	Infrastructure & construction	\$3.7B	Financial Services
26	2025-11-19	UK Export Finance	United Kingdom		not stated	Infrastructure & construction	\$3.5B	Infrastructure
27	2024-02-07	Barratt Developments	United Kingdom	Redrow	private	Other	\$3.2B	Real Estate and Construction
28	2024-01-23	Motor Fuel Group	United Kingdom	Morrisons	private	Supply	\$3.2B	Fuel
29	2023-06-16	Anglo American	United Kingdom	Los Bronces copper project	private	Infrastructure & construction	\$3.0B	Mining
30	2023-01-10	CBRE Investment Management	United Kingdom	Income Insurance	private	Services	\$3.0B	Financial Services
31	2022-11-23	UK Export Finance	United Kingdom		not stated	Other	\$2.9B	
32	2020-05-11	Ekfb	United Kingdom	High Speed 2	private	Infrastructure & construction	\$2.9B	Real Estate and Construction
33	2023-05-30	Asda	United Kingdom	Eg Group	private	Other	\$2.9B	Retail
34	2026-03-26	John Wood Group	United Kingdom	UAE	government	Infrastructure & construction	\$2.8B	Environment
35	2025-06-10	John Wood Group	United Kingdom	ADNOC Gas	private	Infrastructure & construction	\$2.8B	Environment
36	2022-08-03	Dazn App	United Kingdom	Serie A	private	Services	\$2.7B	Media & Entertainment
37	2023-02-04	Full Support Healthcare	United Kingdom		not stated	Supply	\$2.5B	Healthcare

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
38	2025-12-09	WPP PLC	United Kingdom		government	Services	\$2.5B	Advertising
39	2020-01-29	Vodafone	United Kingdom	Saudi Telecom	private	IT & technology	\$2.4B	Telecom
40	2023-04-25	Altrad RMD Kwikform	United Kingdom	HS2 Academy	government	Infrastructure & construction	\$2.3B	Construction
41	2021-03-17	Hitachi Rail	United Kingdom	WMATA	private	Supply	\$2.2B	Travel and Hospitality
42	2021-10-20	Pwc	United Kingdom	Clayton Dubilier & Rice	private	Other	\$2.2B	Financial Services
43	2025-02-20	Pacific Life Re	United Kingdom	Nationale-Nederlanden	private	Other	\$2.2B	Financial Services
44	2021-09-29	Columbia Threadneedle Investments	United Kingdom	St James's Place	private	Services	\$2.2B	Financial Services
45	2023-03-17	Hs2 Ltd	United Kingdom	West Midlands companies	private	Infrastructure & construction	\$2.2B	Infrastructure
46	2022-03-14	GTT Communications	United Kingdom	Exainfra	private	Other	\$2.1B	Telecom
47	2024-10-14	Harland and Wolff	United Kingdom	British Navy	government	Defence	\$2.1B	Aerospace, Maritime and Defense
48	2019-06-13	GTT Communications	United Kingdom	Interoute	private	Other	\$2.1B	Telecom
49	2024-06-28	G&H Group	United Kingdom	Pagabo	private	Services	\$2.0B	Business Services
50	2021-06-10	Vertical Aerospace	United Kingdom	Avolon	private	Supply	\$2.0B	Aerospace, Maritime and Defense Tech

UK companies with the most contract wins (top 50)

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
1	Shell	United Kingdom	Energy	68	13	5	\$33.1B	Supply	7
2	Wood	United Kingdom	Energy	65	3	21	\$3.9B	Services	10
3	Petrofac	United Kingdom	Business Services	64	5	20	\$22.3B	Services	0
4	TechnipFMC	United Kingdom	Energy Tech	64	0	12	\$17.2B	Supply	7
5	BP	United Kingdom	Oil & Gas Exploration	61	11	3	\$8.2B	Supply	14
6	Rolls-Royce	United Kingdom	Aerospace, Maritime and Defense	41	5	3	\$4.4B	Supply	10
7	Wincanton	United Kingdom	Logistics	40	1	2	\$160.0M	Services	2
8	Menzies Aviation	United Kingdom	Travel and Hospitality	39	0	0	\$0	Services	2

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
9	Finastra	United Kingdom	Fintech	37	1	0	\$0	IT & technology	2
10	Linde	United Kingdom	Environment Tech	35	4	8	\$3.0B	Supply	5
11	Kromek	United Kingdom	Semiconductors	29	11	20	\$134.9M	Supply	6
12	Tekmar Group	United Kingdom	Energy	29	2	17	\$83.0M	Supply	11
13	TP ICAP	United Kingdom	Financial Services	28	0	4	\$1.1M	Other	13
14	Lightsource BP	United Kingdom	Renewable Energy	26	0	5	\$2.1B	Supply	2
15	Travelport	United Kingdom	Travel and Hospitality Tech	25	0	1	\$1.0B	IT & technology	1
16	Filtronic	United Kingdom	Telecom	25	12	19	\$192.8M	Defence	8
17	BAE Systems	United Kingdom	Aerospace, Maritime and Defense	24	15	17	\$11.0B	Defence	1
18	Capita	United Kingdom	Business Services	22	1	14	\$3.7B	Services	4
19	Noble Corp	United Kingdom	Oil & Gas	22	0	3	\$748.1M	Services	0
20	AJW Group	United Kingdom	Aerospace, Maritime and Defense	21	0	0	\$0	Services	2
21	Vodafone	United Kingdom	Telecom	20	1	4	\$3.4B	IT & technology	0
22	ASCO	United Kingdom	Healthcare	20	0	2	\$148.9M	Services	3
23	EY	United Kingdom	Financial Services	20	1	3	\$96.5M	Services	1
24	ITM Power	United Kingdom	Energy Tech	20	1	1	\$35.0M	Supply	9
25	EnerMech	United Kingdom	Energy	20	0	1	\$15.2M	Services	11
26	Pwc	United Kingdom	Financial Services	18	3	5	\$3.2B	Services	2
27	BCA	United Kingdom	Consumer	18	0	0	\$0	Services	2
28	John Wood Group	United Kingdom	Environment	17	1	4	\$5.8B	Services	4
29	KCA Deutag	United Kingdom	Oil And Gas	17	3	11	\$3.0B	Services	0
30	BT	United Kingdom	Defense	17	1	3	\$15.3M	IT & technology	0
31	Inmarsat	United Kingdom	Aerospace, Maritime and Defense Tech	17	0	0	\$0	Services	0
32	Johnson Matthey	United Kingdom	Chemicals and Materials	16	0	2	\$4.1B	IT & technology	2

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
33	Mitie	United Kingdom	Business Services	16	3	5	\$1.7B	Services	3
34	Synectics	United Kingdom	High Tech	16	2	14	\$41.2M	IT & technology	5
35	JLL	United Kingdom	Real Estate and Construction	16	0	0	\$0	Infrastructure & construction	3
36	Penspen	United Kingdom	Energy	15	0	7	\$939.4M	Infrastructure & construction	4
37	WPP	United Kingdom	Business Services	15	0	2	\$280.0M	Services	2
38	WANDisco	United Kingdom	Enterprise Infrastructure	15	0	12	\$108.2M	IT & technology	0
39	Cerillion Technologies	United Kingdom	Telecom	15	0	4	\$101.3M	IT & technology	3
40	Rolls Royce	United Kingdom	Food Processing	14	0	1	\$400.0M	Supply	1
41	Wavemaker	United Kingdom	Business Services	14	0	1	\$50.0M	Services	1
42	Aptamer Group	United Kingdom	Life Sciences	14	0	8	\$3.8M	Services	4
43	Atkins	United Kingdom	Business Services	13	1	4	\$1.0B	Infrastructure & construction	0
44	Mastek	United Kingdom	Business Services	13	6	6	\$370.9M	IT & technology	6
45	Beeks Group	United Kingdom	Financial Services	13	0	7	\$11.1M	IT & technology	3
46	Amarinth	United Kingdom	Energy	13	0	3	\$1.7M	Supply	0
47	Peterson and Control Union	United Kingdom	Transportation and Logistics	13	0	0	\$0	Services	0
48	Whistl	United Kingdom	Consumer	13	1	0	\$0	Services	2
49	ZeroAvia	United Kingdom	Aerospace, Maritime and Defense Tech	13	0	0	\$0	Supply	1
50	Balfour Beatty	United Kingdom	Real Estate and Construction	12	2	6	\$2.2B	Infrastructure & construction	4

UK contract wins by contractor HQ city (top 25)

HQ location from the company database.

UK city	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
London	1,706	729	6.0%	248	\$128.9B	\$64.8M	238	Petrofac, TechnipFMC, Rolls-Royce
Aberdeen	131	24	3.1%	30	\$14.3B	\$119.0M	29	Wood, EnerMech, John Wood Group
Leeds	87	48	5.7%	11	\$6.4B	\$115.0M	13	Clippers Logistics, Wolfenden, Getech
Manchester	86	56	5.8%	13	\$270.8M	\$2.8M	12	Nanoco Group, Bring Digital, Northcoders Group

UK city	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Edinburgh	77	29	7.8%	9	\$6.4B	\$1.0M	4	Menzies Aviation, Commsworld, Business Stream
Glasgow	64	32	1.6%	22	\$8.9B	\$17.7M	5	Beeks Group, The Weir Group, North
Bristol	54	23	3.7%	11	\$4.7B	\$133.3M	2	Atkins, Vertical Aerospace, Moneyhub
Cambridge	54	22	11.1%	8	\$1.8B	\$176.8M	5	AstraZeneca, AVEVA, Bango
Sheffield	48	12	4.2%	5	\$53.4M	\$4.7M	11	ITM Power, TGW Global, Jaywing
Birmingham	46	23	6.5%	6	\$850.2M	\$60.4M	5	St. Modwen Logistics, GKN Aerospace, Pinewood Technologies
Chippenham	45	5	2.2%	3	\$223.5M	\$69.8M	2	Wincanton, Mintivo, Vectura
Woking	40	4	10.0%	10	\$3.0B	\$135.0M	5	Linde, Microsaic Systems, TT Electronics
Mumbai	40	9	15.0%	11	\$1.7B	\$100.0M	10	JLL, Mastek, Barclays
Nottingham	34	16	2.9%	5	\$1.4B	\$21.8M	4	Microlise, ONYX InSight, Inaphaea BioLabs
Reading	33	11	0.0%	10	\$507.1M	\$48.5M	7	Expro, Aquadrill, Westcoast
Sedgefield	30	2	36.7%	21	\$339.4M	\$1.5M	6	Kromek, Wootzano
Newton Aycliffe	29	1	6.9%	17	\$83.0M	\$3.8M	11	Tekmar Group
Holborn	28	3	0.0%	5	\$2.1B	\$267.0M	2	Lightsource BP, Sainsbury's, Ranieri
Horsham	28	4	0.0%	2	\$254.0M	\$127.0M	2	AJW Group, Ceres Power, Ceres
Yeadon	26	2	46.2%	19	\$192.8M	\$7.4M	8	Filtronic, Panintelligence
Leicester	25	11	4.0%	0	\$0		2	Snapfulfil SaaS WMS, Next, Adare SEC
Atlanta	25	1	0.0%	1	\$1.0B	\$1.0B	1	Travelport
Northampton	24	7	0.0%	5	\$580.4M	\$26.7M	1	Winvic, Panther Group, Comms Group
York	23	6	0.0%	11	\$29.4M	\$222.2K	5	Aptamer Group, Abingdon Health, Sirius Minerals
Swindon	22	10	9.1%	11	\$4.3B	\$2.5M	1	Innovate UK, Smiths News, WHSmith

Top 50 largest contracts won by Indian companies, 2019–2026

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
1	2024-03-04	Hindustan Aeronautics	India		not stated	Other	\$9.6B	
2	2023-08-04	Reliance Industries	India		not stated	Infrastructure & construction	\$9.0B	Renewable Energy
3	2024-10-03	Tata Power	India	Government of Rajasthan	government	Infrastructure & construction	\$9.0B	Energy
4	2021-01-14	Larsen Toubro	India	Central Organisation for Railway Electrification	government	Infrastructure & construction	\$8.4B	Conglomerates
5	2019-10-29	Adani Group	India	State Government of Andhra Pradesh	government	IT & technology	\$8.4B	Energy
6	2025-03-27	Hindustan Aeronautics	India	Indian Air Force	government	Defence	\$8.0B	Defense
7	2023-07-04	Ram Tumuluri	India	India	government	Supply	\$8.0B	Transport
8	2023-02-08	Renew Energy	India		not stated	Services	\$8.0B	Energy

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
9	2024-04-15	Hindustan Aeronautics	India	India	government	Supply	\$7.8B	Defense
10	2023-11-01	Bharat Petroleum	India	GAIL (India) Limited	government	Supply	\$7.6B	Energy
11	2025-03-27	Hindustan Aeronautics	India	Ministry of Defence	government	Defence	\$7.5B	Defense
12	2025-06-24	HAL	India	India	government	Defence	\$7.5B	Defense
13	2025-09-25	Hindustan Aeronautics	India	Ministry of Defence	government	Defence	\$7.5B	Defense
14	2026-02-19	TCS	India		not stated	Infrastructure & construction	\$7.0B	Business Services
15	2022-12-01	Public Sector India Heavy Electricals Limited	India		government	Supply	\$7.0B	Railways
16	2022-09-03	Maximus	India	Centers for Medicare & Medicaid Services	private	Services	\$6.6B	Fintech
17	2025-02-11	Hindustan Aeronautics	India		not stated	Supply	\$6.6B	Aerospace
18	2024-10-01	BHEL Ltd	India		not stated	Other	\$6.2B	Power
19	2022-11-02	ACME	India		not stated	Other	\$6.2B	
20	2023-02-14	Hindustan Aeronautics	India	National Portal of India	private	Defence	\$6.0B	Defense
21	2019-08-09	Mahindra Automotive	India	USPS	private	Supply	\$6.0B	
22	2022-11-02	RENEW	India		not stated	Other	\$6.0B	Investment Industry
23	2020-06-09	Adani Green Energy	India	National Portal of India	government	Government (other)	\$6.0B	Energy
24	2021-02-08	HAL	India	National Portal of India	private	Defence	\$5.8B	
25	2021-01-13	Hindustan Aeronautics	India	Indian Air Force	government	Defence	\$5.8B	Defence
26	2021-08-17	Hindustan Aeronautics	India	Indian Air Force	government	Defence	\$5.8B	Defense
27	2025-11-14	Adani Saur Urja (KA) Ltd	India	Assam Power Distribution Company Ltd	private	Infrastructure & construction	\$5.8B	Renewable Energy
28	2025-11-19	HAL	India	Defence Ministry	government	Defence	\$5.8B	Defense
29	2024-01-04	Torrent Power	India	Government Of Gujarat	government	Government (other)	\$5.7B	Generic Company Lists
30	2023-09-13	GMR Group	India	Uttar Pradesh Government	government	Government (other)	\$5.4B	Real Estate and Construction
31	2022-11-02	Avaada Group	India		not stated	Other	\$5.4B	Conglomerates
32	2020-06-08	Adani Green Energy	India	SECI	government	Infrastructure & construction	\$5.4B	Energy

#	Date	Contractor	Country	Client	Client type	Contract type	Value (US\$)	Sector
33	2023-05-12	ReNew Energy Global	India	Asian Development Bank	private	Government (other)	\$5.3B	Renewable Energy
34	2020-04-24	Reliance Industries	India	Facebook	private	IT & technology	\$5.2B	Technology
35	2022-11-02	JSW	India		not stated	Other	\$5.2B	Chemicals and Materials
36	2024-09-24	JSW Group	India		government	Government (other)	\$4.8B	Conglomerates
37	2025-09-25	Reliance Consumer Products	India	National Portal of India	government	Government (other)	\$4.8B	Food & Beverage Manufacturing
38	2021-03-03	Engineers India	India	Indian Oil	government	Services	\$4.4B	Industrial Goods and Manufacturing
39	2024-05-24	Reliance Retail	India	Geo Leasing Services	private	Supply	\$4.3B	Retail
40	2024-07-02	L&T	India	Saudi Aramco	private	Supply	\$4.2B	Energy
41	2024-07-02	Larsen Toubro	India	Saudi Aramco	private	Infrastructure & construction	\$4.2B	Conglomerates
42	2024-10-29	Kinet Railway Solutions	India	Indian Railways	government	Maintenance & O&M	\$4.2B	Railway
43	2025-08-04	Tata Motors	India	Iveco Group	private	Other	\$4.1B	Auto
44	2025-03-27	L&T	India		not stated	Infrastructure & construction	\$4.1B	Energy
45	2025-03-26	Larsen Toubro	India	QatarEnergy LNG	private	Services	\$4.0B	Conglomerates
46	2023-09-07	Larsen Toubro	India	Saudi Aramco	government	Infrastructure & construction	\$3.9B	Conglomerates
47	2023-09-07	Larsen & Toubro Energy Hydrocarbons	India	Aramco	private	Infrastructure & construction	\$3.9B	
48	2023-07-21	ReNew Energy Global	India	Power Finance	private	Government (other)	\$3.9B	Green Energy
49	2019-03-19	Accord Group	India	Oman Ministry of Oil and Gas	government	Infrastructure & construction	\$3.9B	Oil & Gas
50	2020-09-06	Thriveni	India	NTPC	government	Services	\$3.8B	Mining

Indian companies with the most contract wins (top 50)

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
1	Larsen Toubro	India	Conglomerates	306	97	35	\$48.6B	Infrastructure & construction	49
2	TCS	India	Business Services	142	15	23	\$29.7B	IT & technology	23
3	Kec International	India	Transmission And Distribution	115	28	46	\$7.0B	Infrastructure & construction	28
4	RailTel Corporation of India	India	Telecom	86	51	78	\$798.8M	IT & technology	36

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
5	Infosys	India	Business Services	80	2	23	\$26.0B	IT & technology	12
6	L&T	India	Construction / Real Estate	77	31	11	\$12.7B	Infrastructure & construction	12
7	Tata Motors	India	Auto	75	12	7	\$4.6B	Supply	3
8	Bharat Electronics	India	Defense	70	42	53	\$16.7B	Defence	19
9	NBCC	India	Real Estate and Construction	66	26	59	\$8.2B	Infrastructure & construction	18
10	HCL Technologies	India	Business Services	66	1	7	\$5.3B	IT & technology	14
11	L&T Construction	India	Water & Effluent Treatment	61	23	1	\$300.0M	Infrastructure & construction	0
12	Bharat Heavy Electricals	India	Energy	58	21	29	\$17.8B	Infrastructure & construction	10
13	Power Mech Projects	India	Energy	52	8	49	\$7.8B	Infrastructure & construction	7
14	Rail Vikas Nigam	India	Infrastructure	52	34	42	\$3.2B	Infrastructure & construction	12
15	Wabag	India	Environment	49	11	33	\$3.2B	Infrastructure & construction	15
16	TCS	India	Real Estate and Construction	47	2	6	\$5.9B	IT & technology	7
17	Tech Mahindra	India	Business Services	45	3	7	\$2.4B	IT & technology	1
18	NBCC (India) Ltd	India	Infrastructure	45	17	38	\$2.3B	Infrastructure & construction	20
19	Suzlon	India	Energy	45	3	2	\$772.8M	Supply	8
20	Wipro Consumer Care	India	Consumer Goods	42	2	9	\$3.1B	IT & technology	7
21	Hindustan Aeronautics	India	Defense	41	21	24	\$76.0B	Defence	12
22	Gensol	India	Energy	41	7	32	\$3.8B	Infrastructure & construction	6
23	Waaree Energies	India	Energy	40	6	2	\$115.8M	Supply	15
24	Kalpataru Projects International	India	Energy	38	3	26	\$10.8B	Infrastructure & construction	9
25	Zaggle	India	Enterprise Applications	38	0	2	\$29.1M	IT & technology	15
26	Cochin Shipyard	India	Aerospace, Maritime and Defense	36	7	17	\$4.2B	Supply	9
27	BEML Ltd	India	Transportation	34	19	23	\$6.2B	Defence	13
28	Tata Power Renewable Energy	India	Energy	34	7	4	\$685.2M	Supply	7
29	Inoxwind	India	Energy	34	1	0	\$0	Supply	15
30	Wipro Limited	India	Airport Operations	32	1	5	\$3.6B	IT & technology	6
31	Newgen	India	Enterprise Applications	32	1	22	\$81.1M	IT & technology	15
32	MacGregor	India	Shipping	31	0	5	\$168.6M	Supply	5
33	Sterling and Wilson	India	Energy	29	6	16	\$2.8B	Infrastructure & construction	10
34	Sterlite Power	India	Energy	29	6	9	\$2.0B	Supply	2

#	Company	Country	Sector	Contract wins	From government	With value	Disclosed value	Main contract type	2025 wins
35	Ahluwalia Contracts	India	Construction	29	5	28	\$1.9B	Infrastructure & construction	6
36	GRSE	India	Aerospace, Maritime and Defense	29	19	14	\$1.1B	Supply	14
37	rites Ltd	India	Transportation	29	12	19	\$620.2M	Infrastructure & construction	11
38	KPI Green Energy	India	Energy	29	5	4	\$241.7M	Supply	5
39	Aurionpro	India	Fintech	28	11	13	\$397.0M	IT & technology	8
40	Tata Power	India	Energy	27	8	12	\$12.8B	Infrastructure & construction	4
41	Waaree RTL	India	Energy	27	0	15	\$1.7B	Infrastructure & construction	7
42	Rpp Infra Projects	India	Construction	27	5	22	\$698.5M	Infrastructure & construction	10
43	Krystal Group	India	Business Services	27	9	17	\$243.5M	Services	20
44	Reliance Industries	India	Chemicals	26	8	10	\$19.9B	Infrastructure & construction	3
45	Tata Group	India	Conglomerates	26	6	9	\$14.4B	IT & technology	10
46	Marine Electricals	India	Energy	26	1	10	\$36.2M	Supply	15
47	Ramco	India	Enterprise Applications	26	0	0	\$0	IT & technology	5
48	Engineers India	India	Industrial Goods and Manufacturing	25	9	15	\$6.3B	Services	13
49	Kalpataru Power Transmission	India	Real Estate and Construction	25	4	19	\$3.8B	Infrastructure & construction	0
50	Tejas Networks	India	Telecom	25	5	8	\$1.2B	Supply	9

Indian contract wins by contractor HQ state (top 25)

HQ location from the company database.

Indian state	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Maharashtra	2,540	523	19.9%	907	\$243.3B	\$41.1M	624	Larsen Toubro, TCS, Tata Motors
Delhi	741	176	29.7%	380	\$47.3B	\$13.7M	208	RailTel Corporation of India, NBCC, Newgen
Karnataka	584	187	12.3%	144	\$45.5B	\$36.0M	113	Infosys, Wipro Consumer Care, Tejas Networks
Gujarat	520	134	19.8%	253	\$57.6B	\$18.0M	149	Gensol, KPI Green Energy, Adani Group
Haryana	379	130	14.5%	94	\$13.5B	\$16.6M	88	Ritco, RITES, SunSure
Telangana	379	96	25.1%	239	\$23.1B	\$22.1M	110	Power Mech Projects, Bondada Engineering, Apollo Microsystem
Uttar Pradesh	346	86	19.9%	97	\$16.4B	\$14.2M	107	HCL Technologies, Inoxwind, ITCONS e-Solutions
Tamil Nadu	294	97	13.9%	105	\$12.7B	\$11.9M	78	Wabag, Ramco, Supreme Power Equipment
West Bengal	198	55	32.3%	112	\$6.7B	\$17.0M	62	GRSE, Ramkrishna Forgings, Texmaco Rail & Engineering

Indian state	Contracts	Companies	Government share	With value	Disclosed value	Median value	2025	Most frequent winners
Rajasthan	92	25	41.3%	73	\$7.7B	\$32.8M	33	HG Infra, Vishnu Prakash R Punglia, G R Infracore
England	82	19	8.5%	14	\$6.9B	\$152.0M	20	TCS, Shell Energy, Genesys International
Kerala	58	18	13.8%	19	\$4.2B	\$66.0M	14	Cochin Shipyard, Geojit, Federal Bank
California	38	17	7.9%	12	\$2.9B	\$13.5M	10	Genesys, Iris Global, UST
Madhya Pradesh	38	15	34.2%	24	\$646.4M	\$12.5M	15	Shakti Pumps, Aartech Solonics, Highwayinfrastructure
Punjab	34	14	20.6%	15	\$423.4M	\$16.2M	8	Hartek, BCL Industries, Happy Forgings
Andhra Pradesh	31	8	58.1%	15	\$46.0M	\$534.0K	11	MIC Electronics, RKEC Projects, GMR Hyderabad International Airport
Illinois	18	5	22.2%	6	\$368.0M	\$7.8M	5	Motorola Solutions, Aimtron, GE Healthcare
Jharkhand	16	2	43.8%	4	\$696.8M	\$22.2M	3	Tata Steel, MECON
New York	15	9	6.7%	3	\$14.2M	\$1.2M	2	National, Get Vymo, East West Holdings
Texas	14	6	7.1%	9	\$129.1M	\$12.0M	4	Lineage Power, Cigniti, KBC
Odisha	13	6	0.0%	6	\$19.4M	\$592.8K	6	Vdeal System, Vedanta Aluminium, Gopalpur Port
Himachal Pradesh	13	2	30.8%	2	\$759.0M	\$379.5M	2	SJVN, Morepen Laboratories
Chhattisgarh	12	3	16.7%	10	\$39.1M	\$1.5M	9	Atmastco, Simplex Castings, Manorama Industries
New Jersey	9	5	0.0%	3	\$86.4M	\$16.7M	4	Western Carriers, IntellectAI, Orioninc
Jammu and Kashmir	7	2	0.0%	5	\$26.5M	\$5.8M	4	Sarveshwar Foods, J&K Bank

Method

- Extraction.** Radar's pipeline reads each news article, finds contract sentences and extracts contractor, client, value, currency, type and sector. Upstream, reports carrying the same event fingerprint are grouped and retrospective mentions are dropped.
- Window and dates.** The date is the publication date of the earliest report, read in Indian Standard Time; January 2019 to June 2026. Bulk archive back-fill days are dropped.
- Scope.** Rows typed as investments, acquisitions, sales or equity, and sentences about an acquisition with no contract wording, are dropped.
- Parties.** The contractor must be an organisation; rows whose client is a person are dropped, and generic or undisclosed clients ("a leading bank") are blanked. A website is kept only when the company record matches the reported name; the same company on both sides is dropped.
- Contract type.** From the extracted type and keywords in the sentence and client name, in priority order: Defence, Infrastructure & construction, IT & technology, Supply, Services, Maintenance & O&M, Outsourcing, Government (other), Other.
- Client type.** Government when the client name is a ministry, agency, public body, armed force or a known state-owned company; private for other named clients; with no client named, government only when the sentence says so.
- One row per contract.** Per contractor, in date order: the same client within 60 days, the same value ($\pm 3\%$) within 180 days, or sentences sharing half their words within 30 days are one contract. Exact repeat sentences are removed first.
- Countries.** Normalised (USA / US $\rightarrow$ United States). A company's country is the one most often reported for it across all its contracts (at least two reports and a majority), else the country in the report, else the company database.

9. **Amounts.** Values are converted to US\$ and kept when they match a money figure in the sentence (0.6–1.7×, `verified`) or the sentence has no parseable figure and the value is plausible (`unchecked`). Values above \$100B are blanked, above \$10B they must be verified and reported more than once, and unchecked values above \$1B are blanked.
10. **Sample.** Each contractor key is ranked by `sha1(key)` . Keys are taken in rank order until the file holds max(25%, 5,000) rows (capped at 100,000).
11. **Profile links.** Links are built from Fliar's company index and checked against it. A row whose company has no public profile has an empty link.

Columns

Column	Description
<code>contract_id</code>	stable 12-character ID of the contract
<code>date</code>	date of the earliest news report (YYYY-MM-DD)
<code>year</code>	year
<code>contractor_name</code>	company that won the contract or order (organisations only)
<code>contractor_domain</code>	contractor website domain (join key for the API; blank when unknown)
<code>contractor_country</code>	contractor country
<code>contractor_state</code>	contractor HQ state (US state, Indian state or UK nation; blank elsewhere)
<code>contractor_city</code>	contractor HQ city
<code>sector</code>	contractor sector (Fliar label, else the reported sector)
<code>client_name</code>	client or awarding body when it is an organisation (blank when not stated or generic)
<code>client_domain</code>	client website domain (blank when unknown)
<code>client_country</code>	client country
<code>client_type</code>	government (incl. defence and public bodies) / private / not stated
<code>contract_type</code>	Defence / Infrastructure & construction / IT & technology / Supply / Services / Maintenance & O&M / Outsourcing / Government (other) / Other
<code>value_usd</code>	contract value in US\$ when stated (blank when not disclosed or it failed the check)
<code>amount_status</code>	verified (matches a figure in the sentence) / unchecked / failed_check / not_disclosed
<code>news_mentions</code>	news reports of the contract
<code>news_source</code>	publisher of the article (website domain)
<code>news_url</code>	link to the article
<code>news_excerpt</code>	the sentence the contract was extracted from (up to 300 characters)
<code>fliar_profile_url</code>	full company profile on Fliar (financials, funding, team, news)

Available only through the [Radar API](#): contract scope text and duration; start date; every article that reported the contract; the other companies' contracts; company profile, financials, hiring and contacts.

Limitations

- Derived from news and company announcements: unannounced contracts are missing; listed companies that must disclose orders (India in particular) are over-represented.
- ClickHouse shards were partially unavailable at build time (shard 2 down; queries skip unavailable shards), so some contracts may be missing. Article links resolve for roughly half of the rows because some article-store nodes were down.

- Contract values mix annual, multi-year and ceiling values as announced; most contracts disclose no value.
- Contract and client types are rule-based and some are wrong; state-owned companies are recognised only when well known.
- Merging is automatic: repeat orders from one client within 60 days count as one contract.
- 2026 covers January to June only.

Citation

Fliar Research (2026). *Contract Wins Dataset 2019–2026: Orders & Tenders* (sample release). Data: Radar API, <https://github.com/fliarbi/radar-api-mcp>. Licence CC BY-NC 4.0.